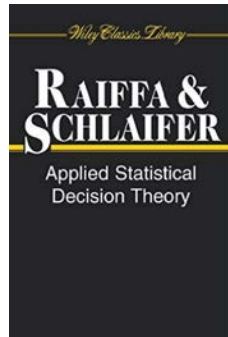
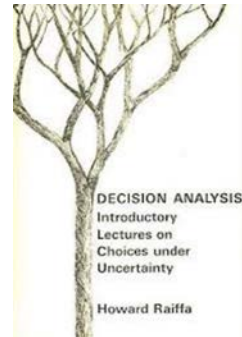


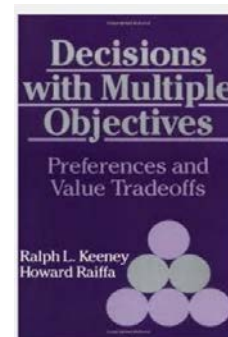
1958



1961



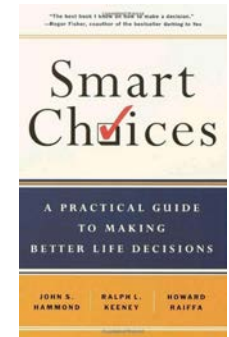
1968



1976



1982



1999

Session in Honor of Howard Raiffa



David Bell (UK)



Ali Abbas (Egypt)



Raimo Hämäläinen (Finland)



Ralph Keeney (USA)



Detlof von Winterfeldt (Germany)

Recent Observations by Howard Raiffa

- A few years prior to coming to IIASA, I was asked to review RAND systems analyses. I noticed inadequate attention to identifying objectives and clarifying tradeoffs. IIASA should take note.
- We should use more time and effort exploring and structuring what policy makers' objectives are. The use of decision analysis and multi-objective utility theory could enhance the quality and impact of systems analysis.
- Interactions with decision makers are important to understand the decisions they face and to structure the problem that needs to be analyzed.

